

City of
FAIRFIELD *California*



City Accomplishments 2015

Financial and Operational Sustainability

1. Continued to implement a strategic, voter-approved (Measure P) funding public information campaign, which has included: educational videos, electronic billboard ads, community presentations, electronic and print articles, electronic posts (website and social media sites) notifications in water bills, streets and lobby display signage.
2. Increased Standard & Poor's bond rating for the City from A+ to AA-.
3. Adopted a two-year budget that maintained reserve levels at or above City Council's target, set aside funds to address the City's long-term liabilities.
4. Negotiated and adopted tentative agreements with bargaining groups that successfully balanced financially rewarding our employees with our available funding and balancing compensation increases with modest increases to the share of retirement costs and the increases in health insurance cost that employees cover.
5. Oversaw the refinancing of the City's 2005 Water Revenue and 2004B Pension Obligation Bonds, resulting in a net present value savings of approximately \$5 million for the City.
6. Litigated successfully against the California Department of Finance requiring the State to recognize the obligation of the Successor Agency to a) repay the City almost \$15 million dollars in loans made to the Fairfield Redevelopment Agency, and b) repay the Housing Authority approximately \$4 million in loans made to the former Agency.
7. Adopted a Capital Improvement Program that included a comprehensive listing of the City's key public improvement projects over the next five years.
8. Implemented online permit tracking software, eTRAKiT, which enables the public to access records of previous permit history, property characteristics, and current permit activity. Using eTRAKiT, residents and contractors may obtain specific permits and schedule inspections without a visit to City Hall.
9. Achieved the State's water conservation mandates amidst the 4th consecutive year of statewide drought.
10. Hired and trained a plan check engineer, reestablishing a previously eliminated position. This translated into an in-house, streamlined process for building permit applicants, as well as retains plan check fees with the City.
11. Opened 43 recruitments which resulted in 2,665 applications being processed and 70 individuals being hired or promoted. Additionally the Police Department has hired 16 new police officers and eight new dispatchers, and have launched an outreach campaign to recruit a local and diverse workforce.



City Accomplishments 2015

12. Reduced estimated future liability to the workers compensation program by 5%, which equates to \$207,949 by working with employees and their representatives to close out cases.
13. Improved facility maintenance services using new staff resources to more effectively maintain City facilities. Reduced private vendor contract expense by retooling, redeploying, optimizing, and augmenting staff resources by adding a lead custodian and HVAC technician.

Economic Development

1. Initiated construction of the Train Station/ Peabody Road Overcrossing project. Implemented a highly successful public information campaign to announce the closure of Peabody Road and met critical school bus and emergency access milestones. Planned and executed a golden shovel construction start/groundbreaking ceremony, which included state and local elected officials, and was covered by four regional media outlets. This project serves as a catalyst for the development of more than 5,000 housing units in northeast Fairfield.
 
2. Negotiated development agreements and secured City Council adoption, which will result in approximately 3,000 housing units in Lewis Villages, Green Valley Villages, and Edenbridge, and approved entitlements for over 1,000,000 square feet of industrial/commercial development in Solano Business Park and Busch Corporate Center.
3. Continued preparation of the Heart of Fairfield Specific Plan, an extensive community-based planning process including outreach and community meetings, designed to transform the 513-acre Downtown and West Texas Street neighborhoods.
4. Facilitated the relocation of food processing and manufacturing company, Just Desserts to Fairfield from Oakland, which generated significant media attention, including a television spot on KCRA News, a KGO-AM Radio clip, and articles in the San Francisco Business Times, North Bay Business Journal, and other news outlets.
5. Performed business recruitment and retention efforts including hosting Congressman John Garamendi's Manufacturing Advisory Committee meeting at Anheuser Busch InBev to inform companies about trends in manufacturing. Staff conducted over 160 business retention visits to commercial and industrial businesses.

City Accomplishments 2015

Community Safety

1. Worked in partnership with federal and state agencies, Solano County District Attorney, and the City Attorney's office to close Talk N Win and obtained City Council approval to revoke the use permit at 200 East Tabor. Both locations were serious public nuisances in the community.



2. Focused crime suppression activity has netted a reduction in Part 1 Crimes by 7.6%; four of five homicides were solved. Additionally, the department was on pace, in November, to recover 105 crime guns and make 3,700 arrests. Other suppression activities include maintaining an officer on the County Special Enforcement Team and the FBI, as well as establishing a Violent Crimes Task Force.

3. Implemented a proactive crime prevention campaign that included promptly responding to citizen issues as they arose on Nextdoor.com, held 42 Neighborhood Watch meetings, coordinated National Night Out with participation from more than 50 neighborhood groups, and expanded participation in the crime-free multi-housing program by 17% to 41 certified properties. Fifteen additional properties are in the certification process, and properties on Dana Drive and in Parkway Gardens, Tabor Oaks, and Grande Villages are strategically targeted for inclusion in the program.

4. Improved security at Allan Witt Park by upgrading lighting and adding deterrent and surveillance devices, and installing security fencing at the Pacific Little League complex. Police Bike Patrols were implemented at Allan Witt and Lee Bell parks on weekends; these officers focus on community relations and nuisance crime, such as alcohol in the park. Security fencing was also installed at the Adult Recreation Center.



5. Based on four consecutive years of drought and high fire risk in California, the Fire Department staffed a 6th company, 12 hours daily on Brush 37 between July 1 and October 30. The increased coverage provided enhanced community safety during the busiest fire season on record in California.

6. Broke ground on the future Station 35 located at the corner of Lopes and Red Top Road. The relocation of Station 35 will improve response times in district 35 neighborhoods adjacent to I-680 and will improve freeway access to I-80. Added closed circuit television cameras to all fire stations for increased security.



7. Completed the buildout of the Emergency Operations Center and successfully completed two City-wide drills and monthly training for EOC team members, including the first ever drill with the Community Emergency Response Team. All activities were developed to provide team members with exposure to and familiarity with logistics of EOC activation. Regular training and drills continue to better prepare members and bolster confidence in the event of an actual activation.

8. Continued assistance in addressing the management and security issues at Parkway Gardens, including seeking the replacement of the original receiver, providing for long-term management and security, facilitating the

City Accomplishments 2015

opening of The Leaven afterschool center, installing two license plate readers, securing the appointment of a new HOA Board of Directors for governance of Parkway Gardens, and obtaining authority to implement crime-free multi-housing program.

9. Secured alternative funding to augment programs ranging from fire prevention efforts and smoke detector giveaways to much-needed firefighter training and equipment. Projects amounting to \$197,043 were funded through both Federal and private grant awards.
10. Prioritized firefighter training in 2015 as a result of strategic planning efforts and leadership direction in December 2014. The Fairfield Fire Department participated in a countywide training consortium in addition to enhancing wildland, 4WD and automobile extrication skills in-house.
11. Despite an almost 54% increase in calls for fire service, the Fire Department maintained compliance with the Public Private Partnership agreement by achieving arrival on scene to EMS calls within seven minutes over 90% of the time.
12. Started VIPs Academy on October 21 with fourteen students. These Volunteers in Police Services are learning about all areas of the Police Department, by division, and upon graduation will be assigned to specific units.
13. Supported the state during the worst fire season on record in California by sending members to participate on strike teams out of county and contributing 3,624 hours of firefighter labor. Strike team participation in September 2015 was greater than July and August combined as we joined forces with firefighters from all over the state to battle several threatening blazes simultaneously.
14. Continued to support, and if necessary, apply for Urban Search & Rescue, Urban Areas Security Initiative, Hazardous Materials, Community Emergency Response Team, Staffing for Adequate Fire and Emergency Response, Emergency Medical Technicians, Emergency Medical Services, Assistance to Firefighters, Fire Prevention & Safety and Physical Fitness funding in order to strengthen existing programs, replace outdated equipment, provide training, safety gear and continuing education, and to increase public awareness about Emergency Awareness and Fire Safety.
15. Continued to support, and if applicable, apply for funding for Emergency Operations Center facility construction and Fire Training Center.



Quality of Life

1. Improved streets by completing the Beck Avenue Pavement Rehab Project between W. Texas Street and Highway 12, proactively seal coating 5.5 million square feet of newer neighborhood streets, and making a second pass through older core area neighborhoods to address backlogged potholes and long-deferred street maintenance. Additionally, several major streets throughout town received miles of new street striping to improve safety.



City Accomplishments 2015

2. Developed a homeless strategy adopted by City Council in April 2015 comprised of four key initiatives: a) Protect health and welfare of Fairfield community; b) connect homeless individuals and families to services; c) coordinate the delivery of homeless services in Fairfield, including evaluating the need for a day resource center; and d) develop a supportive, multi-year, affordable housing strategy. With a comprehensive strategy, the Homeless Intervention Team made 150 contacts with homeless individuals and connected 55 to family, support systems, or housing. Police and Public Works departments together cleared 189 homeless encampments, and City Council adopted an ordinance to prohibit aggressive solicitations and panhandling.

3. Deployed and updated two web-based technologies to foster more efficient communications between citizens and the City; My FairfieldCA / PublicStuff, a web-based and smart phone application providing citizens a user-friendly tool to interact with City staff for communicating issues and accessing City resources. The City's website underwent a redesign and was retrofitted to be more mobile device-friendly. Additionally, a new water bill payment kiosk, providing 24/7 payment access for citizens, was installed on the courtyard side of City Hall.



4. Formalized a comprehensive Quality of Life project delivery model utilizing existing City resources in partnership with community volunteer organizations that strengthens and revitalizes neighborhoods, reduces crime, and engages the community. City Council adopted the task force's plan. The plan addressed graffiti removal, collecting shopping carts, and removing debris discarded in public places as well as abating homeless encampments.

5. Utilized a Community Development Block Grant Neighborhood Revitalization Program grant, to build partnership between the City Manager's Office, the neighbors, Public Works, the Police Department, and NorthBay Hospital, to enact a comprehensive strategy to reduce crime and improve quality of life for residents on Dana Drive by installing closed circuit television cameras, license plate readers, improved street lighting, brought rental properties into code compliance, enrolled 10 out of 12 rental properties in Crime Free Multi-Housing program held two community meetings, and have reduced calls for service by over 48%.



6. Utilized volunteers in Code Enforcement Unit to contact business or resident on straightforward cases such as inspections of sites with minor violations, completing courtesy notices, enforcing sign ordinances, and conducting seven to 14 day re-inspections. Since August, VIPs have inspected or resolved 182 cases.

7. Redirected priorities of CAP Solano Joint Powers Agreement and Continuum of Care including contracting with HomeBase to provide county-wide homeless and low-income needs assessment, strategic plan, and statistical homeless point-in-time count. Successfully increased funding to homeless service providers by over \$200,000.

8. Provided support to local nonprofits and community organizations including the following:

- a. Police Officers Association sponsored a BBQ at the St. Mark's Back-to-School Resource Fair
- b. Professional Firefighters Association and Fire Manager's Association sponsored a Toy and Coat Drive for those in need

City Accomplishments 2015

- c. City employees spent a day “Ringin a Bell” to raise funds for the Salvation Army
 - d. Police Officers Association sponsored the 5th Annual Fallen Officers Association to raise funds for the Public Safety Academy
 - e. Police Officers and Police Managers Associations coordinated a fundraiser that raised approximately \$50,000 for the Police Activities League.
9. Experienced significant growth in sports programs and enrichment classes. Six sports programs were offered in 2014, 11 sports programs were offered in 2015 resulting in an 80% increase in participation, and primarily due to the addition of dance classes, enrollment increased by 61% over last year.
10. Received over \$20,000 in grant funding to support smoke and carbon monoxide detector giveaways to Fairfield residents in need. Distributed 328 grant-funded detectors to citizens at Fire Administration and installed an additional 130 detectors across 46 local mobile homes during the county-wide home fire preparedness event in October 2015 in collaboration with American Red Cross and Rebuilding Together Solano.

Youth

1. Continued to closely partner with the Fairfield-Suisun School District for the Sullivan Interagency Youth Center.
2. Police Activities League nurtured partnerships with community groups that resulted in the Rotary Scholar Program, through which 11 local high school graduates were awarded full-ride scholarships to Solano Community College. The City supported the scholars by providing bus passes. An ongoing partnership with Soroptimists has resulted in a robust Girls’ Circle program that promotes resiliency, healthy relationships, and development of strength, courage, confidence, honesty, and communication skills in adolescent girls.
3. Expanded the partnership with the Fairfield Community Services Foundation to add a third vehicle to the “Fun on the Run” program, the Healthy Living Van. Program staff rotates the van through the “Fun on the Run” sites to offer healthy cooking workshops for kids. The workshops are planned and led by student volunteers from Touro University’s Public Health Program.



4. Fun on the Run provided mobile recreation fun for 14,784 children – a 23% increase over last year - in 20 neighborhoods throughout town.
5. Four City departments engaged 1,500 Fairfield-Suisun School District eighth- graders by introducing them to local career opportunities. To help make this truly interactive, Channel 26 staff gave the kids behind and in front of the camera experiences with lights, microphone, cameras, and

City Accomplishments 2015



teleprompter. Students also donned firefighting gear and learned about knot tying with help from a firefighter/paramedic, and had hands-on experience with water testing equipment, water pipes, and water meters with the NBR staff.

6. Renewed the California Department of Education After School Education and Safety grant through FY 16-17. The grant will continue afterschool programming at seven FSUSD sites: the “Kids Corner” after school program at six campuses; and “The Place to Be After Three” after school program at Grange Middle School.
7. Recruited and trained more than 130 youth volunteers from five high schools and the Public Service Academy for the annual Rockville Park Haunted Hikes. After attending a mandatory training, the youths’ roles included being actors, hiking guides, wranglers, and group leaders for the two-night Halloween event that was attended by more than 800 children and adults.
8. Assisted in re-establishing the Public Safety Academy’s Career Technical Education Advisory Board to which a police captain was elected the vice-chair. Police officers serve as “drill instructors” for student preparation, conduct classes/programs on traffic and DUI, investigations, crime scene processing, and one as the cadet training officer. The cadet training officer provides the stable, on-campus uniformed presence and influence. PSA cadets continue to participate in various civic events, such as the Veterans Day parade, the Police Department’s memorial shooting competition, Earth Day, and many others.



9. Participation in childcare programs has increased: enrollment in the fee-based “Life After School” program increased by 13.5% over the previous year. Preschool enrollment increased by 11%.
10. A new partnership with the California Tribal Council created employment experience for three youth at the Allan Witt Aquatics Complex.

Support Travis Air Force Base

1. Worked closely with Travis Air Force Base to implement what is now called the Air Force Community Partnership Initiative. Priority initiatives include consolidation of the base civil engineering complex, securing an emergency interconnection to the City’s water system, and evaluating the development potential of 70 acres of vacant land located in the northwest portion of the base.
2. Worked closely with elected representatives to influence future basing decisions for the KC-46 mission.
3. Facilitated and participated in a multi-day lobbying trip in Washington DC that included meetings with elected representatives and the Pentagon to advocate for Travis Air Force Base.



City Accomplishments 2015

4. Worked with Solano County in the adoption of Travis Airport Land Use Compatibility Plan. The ALUC is an important document that ensures surrounding development is compatible with base activities and its mission.



5. Provided administrative and financial support to the Travis Community Consortium.
6. Participated actively on the Governor's Military Council.



More Amazing Accomplishments

1. Engaged citizens by launching "Community Connection" and "Coffee with the Cops," two series of open conversations held on certain Saturdays by City executives at coffee shops throughout the community. Hundreds of residents took these opportunities to discuss the City's most current issues and ask questions on myriad topics.
2. Provided nine safety trainings which resulted in 305 employees being trained on various topics such as Confined Space; CPR/AED First Aid; Ergonomics; Defensive Driving; Heat Illness Prevention; and IIPP.
3. Collaborated with City of Vacaville Fire Department on a unique, train-the-trainer style, fire ground survival course made possible by a regional grant project hosted by the Fairfield Fire Department. The grant supported overtime costs incurred during the four-day class as well as the department's purchase of props, equipment, and a trailer required to complete the course and complement any ongoing training.
4. Replaced all quick access Automated External Defibrillators housed in City-owned facilities and expanded program size by 33% to include 40 units instead of 30. Coordinated by the Fairfield Fire EMS program, 217 City employees were trained across 16 training sessions in cardio-pulmonary resuscitation and automatic external defibrillation in order to provide life-saving assistance to victims of cardiac arrest.
5. Participated in a community CPR event to celebrate EMS Week at Kaiser Vacaville in May. Engine 37 crew members taught over 50 Solano County residents how to conduct CPR, use an AED and relieve a blocked airway for a choking victim. Statistics from the American Heart Association show that victims of sudden cardiac arrest achieve survival rates of nearly 40% when early defibrillation and CPR are part of the 9-1-1 chain of survival, thus the department is committed to offering this kind of community education whenever possible.
6. The City's brand was extended and supported with the release of 72 fresh website stories, seven new Fairfield-centric videos on the website homepage, 18 marketing e-billboards, 10 monthly e-newsletters, and a host of



City Accomplishments 2015

Facebook posts that generated a reach to almost 3,000 people each week. Additionally, 92% of City-generated press was published in at least one local newspaper, and the city manager's Community Connection event was supported with a new marketing piece "Fairfield by the Numbers/Uniquely Fairfield."

7. Kicked off the annual wellness program for fiscal year 2015/16 by coordinating and administering three events, which resulted in a total of 194 employees participating, the results of which lead to increased activity level and a greater awareness of their general health. This may lead to a decrease in unhealthy habits which may result in lower health care premium increases.
8. Developed a new Five-Year Capital Improvement Plan document for the City, which provides details on major capital projects planned within the City during the next five years.
9. Redesigned the City's budget document, including expanding the information provided about each department and adding performance and activity measurements.
10. Revised the City's Investment Policy.
11. Transitioned the City's electronic mail service to a cloud-based solution, resulting in improvements in its reliability and backup capabilities.
12. Secured necessary permits to commence construction of Jepson Parkway - subject to receiving funding.
13. Developed Transit Strategic Plan to help guide and focus Transportation Division's efforts over the upcoming year.
14. Enhanced transit services and updated transit fleet. Replaced outdated and aging paratransit buses. Extended transit service to new Suisun Walmart. Enhanced transit customer outreach and marketing via the FAST Travel Training Program.
15. The Senior Day Program worked with Sacramento State University, UC Davis, and the federal Work Experience Program to secure four volunteers to regularly support the program.
16. Pool party rentals at the Aquatics Complex at Allan Witt increased by 59%.
17. Commenced improvements of the primary Police Department building, which includes the addition of a security fence for the back lot, remodel of the lobby with ADA compliance, and improvements to the building's roof.



City Accomplishments 2015

Honors and Awards

1. Honored as one of 21 national recipients of the **President's Award** from the **American Water Works Association Partnership of Safe Water** recognizing Fairfield's commitment to treat and deliver high quality water.



2. Vehicle Maintenance honored for the 6th consecutive year as one of the **Top 100 Public Fleets in North America**. Currently ranked #47.



3. Received an award from the **Government Finance Officers Association** for the **City's Comprehensive Annual Financial Report**.



4. Received award for **IT Excellence** from the **Municipal Information Systems Association of California**.



5. Awarded **two National Telly Awards** for "Safe Routes to School" that was produced for the Solano Transportation Authority.

